



For the proper exploitation of the NSMMS, the following are established:

- The National Control Center (NCC) in EETT's headquarters in Athens, which will host the Management sub-system and will coordinate the operation of Regional Control Centers (RCC).
- Two RCC, one in Athens and one in Thessalonica, monitoring the spectrum on a daily basis.

The structure of NSMMS is presented in Figure 3.

The final cost of the project amounts to 12,338,854 euros. It is noted that the project has been integrated in the Operational Plan "Information Society" (OP-IS) of the 3rd Community Support Framework (CSF). The system that will cover our country's needs, will fully operate in March 2004.

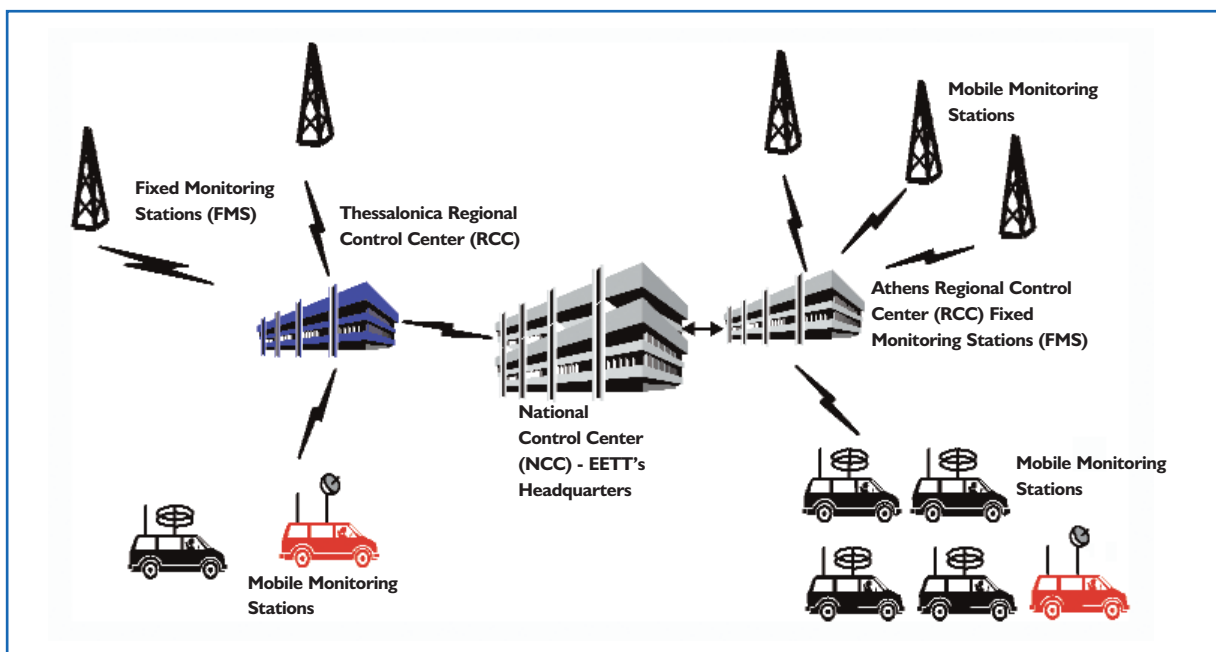
4.5. Internal Organisation of Spectrum Management Directorate

4.5.1. Organisational Study of Spectrum Management Directorate

Since 2002, EETT had assigned to an external consultant the execution of a study on the "Organisation of Spectrum Management Directorate". The goal of the aforementioned project was to form a detailed proposal on the organisation of the Spectrum Management Directorate. The study included in detail:

- A Report on the existing situation.
- Proposed policies and response times, considering the experience of other NRAs.
- Proposal for a series of interventions, in order to converge with the European practice.

Figure 3: Structure of NSMMS





- ▶ Action plans with the proposed interventions, for the improvement of efficiency and effectiveness.
- ▶ Regulation drafts on the coverage of EETT's responsibilities in Spectrum issues.
- ▶ Detailed organisational plan for the Spectrum Management Directorate.
- ▶ Template Documents for the Directorate's operation.
- ▶ Personnel Report for the Directorate.
- ▶ Report with description of proposed training.
- ▶ Support of competent authorities in order to ascertain the commission of offences related to spectrum usage or installation of illegal antenna mast constructions.
- ▶ Management of requests and complaints relating to spectrum usage.
- ▶ Conduction of autopsies and controls in transmitting or/ and receiving stations, as well as in antenna mast constructions.
- ▶ Collection of information on issues of spectrum management, necessary for the procedures of international coordination.
- ▶ RTTE market surveillance.

The greatest part of the study was delivered during 2003. The next stage is the provision of operational support from the consultant on the implementation of the organisational structure.

4.5.2. Establishment of Regional Office in Thessalonica

In 2003, EETT proceeded to the establishment and organisation of a Regional Office in Thessalonica, which started its operation on the 1st of December 2003. The goal of the establishment was the more rapid response of EETT in issues of its competence, concerning Northern Greece and more specifically, the areas of Macedonia, Thraki and Thessalia.

The responsibilities of the Regional Office in Thessalonica include:

- ▶ Monitoring and control of spectrum usage.
- ▶ Tracing of interferences or broadcasts from illegal users.
- ▶ Control of the observance of the Licence terms as well as the quality of provided services, of the Licence holder.

The Regional Office in Thessalonica will consist in total of 12 executives. Six of these positions have already been filled while the hiring procedure for the remaining positions, is already in progress.